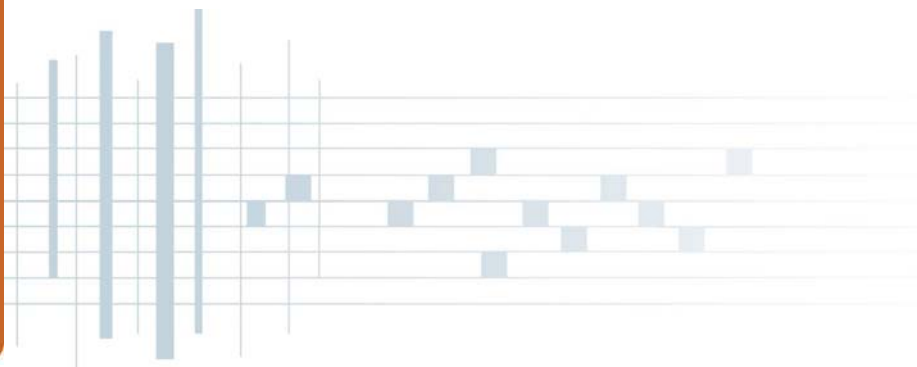




## Europe Network Workshops 2012

<p><b>Leadership, Communications &amp; Building Stakeholder Consensus</b></p>	<p><b>24/25 Jan '12</b>  <i>The Hilton London Heathrow, UK</i></p>	<p>Communication is arguably one of the most critical aspects of project management, and a core leadership competency. The effectiveness of communication is something that can make or break a project and yet, because we communicate all the time, we assume we have the skills needed to be effective and tend to underestimate the value of specific strategies.</p>
<p>This workshop considers specific communication methods and looks at how they relate to leadership styles, and the achievement of stakeholder consensus.</p>		
<p><b>Planning &amp; Estimating</b></p>	<p><b>27 Mar '12</b>  <i>The Hilton London Heathrow, UK</i></p>	<p>Human Systems' research consistently shows that despite the critical importance of excellent planning &amp; estimating, organizational competence in this vital topic has hardly changed in almost 20 years!</p>
<p>What is the impact of poor planning, and why do we still set projects running with inadequate estimates ... and without good plans?</p>		
<p><b>Ethics &amp; Corporate Responsibility in Projects</b></p>	<p><b>May '12</b>  <i>WEBINAR</i></p>	<p>Increasingly ethical issues are becoming a key consideration within the management of projects. Minimising risk and ensuring sound corporate governance with a focus on ethical practices are now recognised as areas of responsibility for PPM professionals.</p>
<p>How well prepared are we to meet these challenges and what is the impact of ethics on our projects and our businesses?</p>		
<p><b>Making the Business Case for Improving Project &amp; Program Management</b></p>	<p><b>26/27 June '12</b> <small>2 days</small>  <i>The Hilton London Heathrow, UK</i></p>	<p>Project and program management techniques enable organizations to deliver their strategic objectives efficiently, effectively and competently. It follows then that any improvement to PPM processes and skills should have an immediate positive impact to the bottom line. In this workshop, we assess how best we can present the organizational benefits of improved PPM, isolating specific areas and illustrating how business benefits can most usefully be identified.</p>
<p><b>Cracking Earned Value Management (EVM)</b></p>	<p><b>Sept '12</b>  <i>WEBINAR</i></p>	<p>What does Earned Value data tell you – and what should a project team do to ensure improved project performance?</p>
<p>In this webinar, we will take a critical look at Earned Value Management (EVM) and will assess its potential for contributing to both project performance and ultimate project success.</p>		



12<sup>TH</sup> ANNUAL GLOBAL WORKSHOP

31 Oct/1 Nov '12

Paris

The Significance of Context in Project Management

The Role of Good Metrics in Project Governance

Nov '12  
1 day

Whilst most are agreed that metrics are useful, most of us resist measuring absolutely everything!

The laws of commerce dictate that the time investment needed to capture meaningful metrics must always be balanced against the value attained. If you can't use the results, don't measure it; but beware – if what gets measured gets done, then what happens when we are measuring the wrong things?

This workshop focuses on the process involved in identifying 'the right metrics' and looks at the best ways of achieving the elusive balance between bureaucracy and effective control.

*Human Systems' workshops are available for members of Human Systems' network or 'by invitation'.*

For more information and to register please contact Rebecca Phillips [rebecca.phillips@humansystems.net](mailto:rebecca.phillips@humansystems.net) or telephone +44 (0) 207 290 2766.

This page was updated on [www.humansystems.net](http://www.humansystems.net) on Thursday, 02 February 2012. Occasional changes will occur. Please check this site regularly for the most current workshop information.

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